



INSIGHT



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Great intell helps win wars

Napoleon once said that an Army travels on its stomach. But, I believe that today's Army, the wonderful fighting force we have fielded in Iraq and other regions of the world, could arguably be said to travel on its intelligence.

Great intelligence gathering and analysis, much of it done by dedicated U.S. Army Intelligence and Security Command soldiers and civilians, has allowed the coalition in Iraq to move swiftly and decisively from the borders of that country into its heart. Even as this newsletter is published, members of America's armed forces stand their ground in the center of Baghdad and demonstrate to the world-at-large the power, efficiency and humanitarianism of our military.

The outstanding quality of the intelligence produced by our community and that of our sister services and coalition partners has allowed us, time and again, to exploit weaknesses in the Iraqi army and leadership. It has provided us the means to spare civilian lives and preserve our soldiers in the field.

As we continue our mission, I want us all to remember the young men and women who have lost their lives fighting for a cause they believed in. We should also remember those missing and being held prisoner. Their sacrifice protected not only their fellow soldiers, but all of those who believe in freedom. Our thoughts and prayers go out to them and their loved ones.

There remains much dangerous and difficult work to do. Soon we will face the long labor of helping to rebuild a free and democratic Iraq. I know that the members of this command will continue to show the same dedication and sense of purpose that have characterized your wartime mission as we assist the Iraqi people in moving toward a future where freedom of choice becomes a given and not an unimagined luxury.

Maj. Gen. Keith B. Alexander

Fast Facts

- The Army Emergency Relief fundraising campaign is currently running through May 15. Contributions may be given to any AER section or can be mailed to:
HQ AER, 200 Stovall Street, Room 5N13, Alexandria, VA 22332-0600.
All contributions are fully tax deductible. For more information, visit:
<http://www.aerhq.org/campaign.asp>

- The Army has established a toll-free Family Assistance Hotline for Operation Iraqi Freedom at (800) 833-6622. The hotline was established by the Army Community and Family Support Center, in conjunction with the Army Family Liaison Office staff to provide referrals and information to the families of deployed or activated soldiers. For more information, go to:
<http://www.army.mil/features/FamilyAssistanceHotline/default.htm>

- Nominations for the 48th Annual Department of Defense Distinguished Civilian Service Award are currently being accepted through April 18. For criteria and additional information, contact Gloria Rallis at (703) 706-2499 or Ron Gunter at (703) 706-1751.



DA photo

Ford earns Presidential award

Brian Murphy

Editor, INSCOM Insight

One of the brightest minds in the intelligence community has caught the president's attention.

Terrance M. Ford, assistant deputy chief of staff for intelligence, earned the Presidential Rank of Meritorious Executive during a Pentagon ceremony March 14.

"I am honored to even be nominated," Ford said. "If you look at the percentage of people who receive this award you will see that it is a very selective award."

Ford has been at Department of the Army since November 2000. During his tenure, Ford's responsibilities have included overseeing Army intelligence planning, programming and budgeting, intelligence automation, intelligence studies and architectures, the intelligence master plan, and Army civilian intelligence personnel programs.

Award winners are chosen through a rigorous selection process. They are nominated by their agency heads, evaluated by boards of private citizens, and approved by the president.

Although Ford's name is the one on the award, he is quick to point out that he isn't the only person who deserves the accolades.

"When anyone is recognized, it is very rarely for their work and their work alone," Ford said. "This award is for all of the hard work that we have done since Sept. 11th and in the ongoing fight against terrorism."

According to the evaluation criteria, the Presidential Rank awards were established to recognize a select group of career senior executives who have demonstrated exceptional performance over an extended period of time. The law provides that a Distinguished Rank Award be given for "extraordinary accomplishment," while a Meritorious Executive Rank Award is for "sustained accomplishment."

The criteria also states that Distinguished and Meritorious Executives must be outstanding leaders; nominees must consistently demonstrate strength, integrity, industry, and a relentless commitment to public service. Through their personal conduct and their results-oriented program management, they will have established and maintained a high degree of public confidence and trust.

Presidential Rank Awards are reserved for executives who have a record of achievement which is recognized throughout the agency and/or is acknowledged on a national or international level.

To put the award in perspective, the Distinguished Executive award is limited to one percent of the career senior executives, while no more than five percent of the career senior executives government-wide can earn the Meritorious Executive award.

Ford, a retired U.S. Army colonel, entered active duty in June 1970. Ford served in a variety of command and staff assignments in the Federal Republic of Germany, including three tours as a member of the 66th MI Brigade. In the early 1970s, Ford was a staff officer and later commander of the Karlsruhe Field Office as a member of the 527th MI Battalion. Years later, he commanded the 766th MI Detachment in Berlin. From July 1992 through July 1994, he commanded the brigade. After a temporary detail working on the Balkan crises as J2, Joint Task Force Provide Promise in Naples, Italy, Ford assumed duties January 1995, as deputy chief of staff of intelligence, Headquarters, U.S. Army Europe and 7th Army. Previously Ford served as the vice-director for operations, Defense Intelligence Agency, since September 1998 when he was appointed to the Defense Intelligence Senior Executive Service.



DA photo



photo by Tina Miles

Sergeant Major of the Army Jack Tilley presents two coins to each of the 902nd Military Intelligence Group soldiers who briefed him during Tilley's visit to Fort George G. Meade last week.

Tilley visits 902nd MI Group

Tina Miles

902nd Military Intelligence Group

Sergeant Major of the Army Jack Tilley made a brief stop at the "Deuce" during his visit to Fort George G. Meade, Md. last week. Tilley met with several enlisted members of the 902nd Military Intelligence Group and its subordinate units. During the visit, Tilley received a mission briefing, followed by questions and answers.

After the briefings, Tilley delivered a sincere "thank you" to the soldiers for their efforts saying no deed is ever too small nor goes unnoticed. Tilley also commented with pride on the "great job today's enlisted soldiers do each day, rising to meet each task."

To express his gratitude, Tilley handed out two coins to each soldier who gave a briefing. One was his personal sergeant major coin and the other was a unique coin designed in the shape of a shield, its front colored with the stars and stripes of the American flag, which was specifically commissioned after the terrorism attacks of September 11, 2001.

American Legion award

The Department of the Army announced its annual participation in the **American Legion's Spirit of Service Award last month**. This award recognizes a member from each of the U.S. Armed Forces, sergeants and below, for their outstanding military performance and volunteer service that he or she performs off-duty in a local community.

Each recipient will receive the **American Legion's Spirit of Service Award** on-stage from the National Commander at the Annual National Convention at a date and time announced later.

"This program gives the Army an excellent opportunity to recognize soldiers who not only excel in the performance of their primary duties, but who also make invaluable and lasting contributions to the military and or civilian community," said Ron Gunter, U.S. Intelligence and Security Command, in a released statement.

All nominations for the award must reach INSCOM headquarters by May 23. For more information, contact Gunter at (703) 706-1751.

Sergeants Major Course postponed, shortened

FORT BLISS, Texas (Army News Service, March 27, 2003) - The resident Sergeants Major Course, Class 54, slated to start in August, has been postponed to January because of current deployments.

The course will also be condensed to six months from its usual nine-month curriculum, according to Lt. Col. John Kirby, assistant commandant at the United States Army Sergeants Major Academy.

"This is a one-time change to accommodate all the soldiers who are participating in Operation Iraqi Freedom," Kirby said. "Our folks in the Directorate of Training and Doctrine are currently reworking the program of instruction to accommodate the more condensed course schedule."

Prior to August 1995, the Sergeants Major Course was six months, but was extended to nine months after the Battle Staff Noncommissioned Officer Course was added, said Sgt. Maj. John Wyche, the Deputy Chief of Staff G3 sergeant major.

The Battle Staff NCO Course is used to prepare staff sergeants through sergeants major to serve in staff positions at battalion and higher level. The course will be removed for Class 54, Wyche said.

Class 54 starts Jan. 12, 2004 and runs through June 30. Students may report as early as Dec. 1, and no later than Jan. 5. However, they are authorized to move their families early to Fort Bliss. They can also request an exception to policy to retain housing at their current duty station. The losing installation commander will be the approving authority for those waivers.

"Affording students the opportunity to move their families early gives them a chance to move into government housing, stabilize exceptional family members and enroll children in school," Kirby explained. Children must be enrolled in El Paso schools by July 27, in order to attend the first day of school, Aug. 19.

Deployed soldiers scheduled to attend the 17-day resident phase of the Non-Resident Sergeants Major Course June 7 - 20, will be rescheduled to attend later this year. Those not deployed are still slated to attend the June course.



U.S. Army offers ways for public to support troops

WASHINGTON, D.C. – The Army Public Affairs Office receives numerous heart-felt requests from Americans who are seeking ways to show their support for soldiers, especially those serving overseas in this time of war.

"At this time of heightened awareness we are hearing from family members, friends and concerned citizens that they want to reach out and show their support for troops deployed overseas," said Col. Richard H. Breen, Jr., Director of the Army's Community Relations and Outreach Division. "Knowing this we have identified a variety of outlets that people can use."

These websites represent several organizations sponsoring programs for members of the Armed Forces overseas. While the items and services are not endorsed by the military, these providers help soldiers and their families keep in touch. You may:

- **Donate a calling card** to help keep service members in touch with their families at Operation Uplink at <http://www.operationuplink.org>
- **Send a greeting via e-mail** through Operation Dear Abby at <http://anyservicemember.org> or <http://www.OperationDearAbby.net>
- **Sign a virtual thank you** card at the Defend America web site at <http://www.defendamerica.mil/nmam.html>

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Supporting deployed soldiers made easy

- **Make a donation** to one of the military relief societies:
 - * Army Emergency Relief at <http://www.aerhq.org/>
 - * Navy/Marine Relief Society at <http://www.nmcrs.org/>
 - * Air Force Aid Society at <http://www.afas.org/>
 - * Coast Guard Mutual Assistance at <http://www.cgmahq.org/>
 - * Donate to "Operation USO Care Package" at <http://www.usometrodc.org/care.html>
 - * Support the American Red Cross Armed Forces Emergency Services at: <http://www.redcross.org/services/afes/>
 - * Volunteer at a VA Hospital <http://www.va.gov/vetsday/> to honor veterans who bore the lamp of freedom in past conflicts.
 - * Support families whose loved ones are being treated at military and VA hospitals through a donation to the Fisher House at <http://www.fisherhouse.org>.
 - **Reach out to military families** in your community, especially those with a loved one over seas.
 - **Send a personal message via "Stars and Stripes"** - U.S. troops deployed to the Persian Gulf region and other locations can now receive personal messages from family members, friends, neighbors, colleagues and supporters via the pages of the overseas newspaper "Stars and Stripes" as well as "Messages of Support," a daily section that debuted March 17, giving family and friends of deployed service members a chance to pass their greetings, words of encouragement and announcements free of charge. "Messages of Support" can be e-mailed to "Stars and Stripes" 24 hours a day at messages@estripes.com, are limited to 50 words or less and will be printed on a first-come, first-run basis. "Stars and Stripes" reserves the right to screen and edit all messages and to omit any determined inappropriate.
 - **Purchase "Gifts From the Homefront" gift certificate** – These can be redeemed by troops in their local exchange. Anyone may purchase these "Gifts From the Homefront" with a U.S. credit card or check, but only authorized AAFES customers can redeem them at any PX or BX. Sold by CertifiChecks, these gift certificates can be purchased 24 hours a day, seven days a week, every day of the year, and they come in denominations of \$10 and \$20. At this time military authorities have advised that CertifiChecks can only be sent to a specific service member at his or her APO or US mailing address. AAFES officials said they are currently working to find a solution to allow CertifiChecks to be sent to units or non-specific troops.
- Breen noted that due to security concerns and limited transportation space, the military can no longer accept mail to "any service member." Many generous people have tried to avoid these prohibitions by sending large numbers of packages to an individual service member's overseas address, which, however well intentioned, clogs the mail system and causes unnecessary delays.
- For additional information on the Army please visit us at <http://www.army.mil>.

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Proper maintenance can save the day

By Sgt. Brian Lamar

513th Military Intelligence Brigade Forward

Most soldiers will tell you that proper maintenance on any type of equipment is not only a good idea, but also essential to conduct day-to-day operations.

In a time of pending conflict with Iraq, Company D, 202nd Military Intelligence Battalion is making sure that they stay prepared. "Weekly we conduct motor stables. This is when we go through our PMCS (Preventive Maintenance Checks & Services) on our tactical and non-tactical vehicles. We also ensure that every vehicle has a case of water, a first aid kit and proper maintenance as necessary on vehicles so that you ensure that you safely arrive at your destination, but vehicles are not the only items of equipment that need maintenance. Hull learned that valuable lesson through experience. "I emphasize weapon safety as well as weapon maintenance," said Hull. "I was with a unit in Somalia that got fired upon by some militia. The soldiers were unable to return fire due to improper maintenance and lack of knowledge about their weapons".

Not only does Hull believe equipment maintenance is one of the most important and life saving things you can do for yourself, he also believes physical training is a necessity as well. "I think PT is critical for effectiveness in combat. It keeps you confident and in shape and gives you the stamina to go the extra mile to fight the fight," said Hull.

To show his troops how much he cares for PT, Hull started his term as first sergeant with a strong PT emphasis. "My biggest emphasis taking over was a good strong PT program. We just took a PT test at the end of January with no PT failures," Hull said.

There are many things to remember when performing maintenance on gear. To Hull the most important thing is sticking to the book. "You have got a checklist and you just go down and check every single thing. Because if you do not you could be stranded somewhere. You have to do the checks and do everything you can to make sure that your vehicle is operational so you get to your destination and back safely," he explained.

Overall a PMCS is an important thing, according to Hull. "It is important now and we place a big emphasis on it. It could mean your life if you are without a weapon or a vehicle. I make it a point to clean my weapon everyday just to wipe down the bolt if nothing else," Hull concluded.



courtesy photo

Spc. Rocky Natividad, a supply specialist with the 513th Military Intelligence Brigade, checks the oil in his M998 HUMVEE. Preventative maintenance can mean the difference between success or failure.